

## **SECTION F 7: INTERGOVERNMENTAL RELATIONSHIP STRATEGY**

The Constitution of the RSA (Act 108 of 1996) clearly indicates that the national, provincial and local spheres of government are distinctive, interdependent and interrelated. Section 41(1) of the Constitution alludes to co-operation, mutual trust and good faith between these three spheres. Further, based on the parameters created by the Constitution and key to concept of the Developmental State the municipality see it imperative to embark on a development planning, coupled with the policy imperative of coordination and integration between the three spheres of government. Section 5 of the Intergovernmental Relations Act (No 13 of 2005) makes provision that the three spheres of Government in conducting their affairs must seek to achieve the object of this Act, by—

- (a) Taking into account the circumstances, material interests and budgets of other governments and organs of state in other governments, when exercising their statutory powers or performing their statutory functions;
- (d) Avoiding unnecessary and wasteful duplication or jurisdictional contests;
- (e) Taking all reasonable steps to ensure that they have sufficient institutional capacity and effective procedures.

The IGR Forum Act explains the principles of IGR and cooperative government, providing the basic architecture of IGR structures, procedures and policies for settling intergovernmental disputes.

The Executive Mayor resolved to establish an IGR forum to serve as an instrument for mobilising the distinctive efforts, capacities, leadership and resources of each sphere towards service delivery and development objectives. The operational premise for the relations guided by OTP and DPLGTA is as result of an envisaged effort to achieve the municipality's Development Priorities informed by prioritised community needs. Subsequently the executive mayor launched on 30<sup>th</sup> October 2009 the Kouga IGR Forum under his chairpersonship as phase one of the programme where all invited sector departments were represented with full capacity. It is also envisaged that phase 2 for the establishment of various clusters as Spatial and Environmental Rationale; Infrastructure and Service Delivery; Local Economic Development; Community and Social Services; and Good Governance& public participation chaired by portfolio councillors, will commence once the Forum is fully operational.

The Terms of Reference has on the 5 of March 2010 been discussion and finalised as well as the template for the development of Memorandum of Understanding and Agreement to be signed by the Municipality, District municipality, Provincial and National Sector Departments.

### **1. Institutional Arrangement: Kouga IGR Forum Operations**

#### **Objectives of Kouga IGR Forum**

The following objectives are pursued:

- To establish a formalized process to manage the relationships between the municipalities with regard to services deliver with specific reference to Planning, Implementation, Monitoring , Reporting and Review..
- To facilitate for a conducive platform for technical support, knowledge and expertise sharing in matters of mutual interest
- To integratedly prioritise projects and development initiatives that address community needs
- To facilitate constant and consistent interaction between the municipality and sector departments amongst that will create the necessary operational intelligence with regard to preventing duplication and wastefully expenditures.

## **Forum Composition**

- The Kouga IGR is led by the honourable Mayor or his/her delegated nominee, upon his absence
- The Integrated Development Planning office provides secretariat support.
- Kouga IGR Forum is composed of all municipal directors, relative managers, IGR unit (Office of the Premier and DPLGTA) and heads of sector departments within the jurisdiction of Kouga Municipality and outside as identified through Kouga demand
- Phase Two – the establishment of Kouga IGR Clusters

## **Functionality of the Kouga Forum**

- The Kouga forum functions as a consultative forum where issues of mutual interest are discussed.
- Serves to facilitate and promote Intergovernmental Relations between all stakeholders.
- Discuss on how best to implement the National and Provincial policy and legislation to better the lives of the people of the local municipality.
- To implement any matter arising from the District Inter-Governmental Relation, the MuniMEC and the Premier's coordinating structure.
- The IGR Forum is in a process of formalising Implementation Plan, Monitoring, Evaluation and Reporting and Review mechanisms.

## **Schedule of meetings**

- The forum broader structure shall convene monthly until phase two is completed and thereafter at least twice a year, i.e. at the mid of the municipality's financial year December/January and at the end of the financial year June/July.
- The IGR clusters shall at least convene quarterly.

The following section consists of three parts:

- ❖ Intergovernmental relationships matrix that indicates the nature of the required cooperation as well as the intended mechanism to establish and maintain such relationships.
- ❖ Project investments of government and other service agency (public/private/donor/NGO) are also listed, as these represent areas for cooperation, although the investment does not form part of the municipal budget.
- ❖ Lastly, areas of joint assignment among different spheres of government are documented with the intention to ensure clarity of roles and responsibilities as well as the careful documentation of the fiscal arrangements associated with such assignments.

The above represents the total package (strategy) associated with the cooperation among different service agencies in the municipal area. Although each department has the responsibility to ensure the successful establishment and management of relationships, Integrated Development Planning Unit has a coordination function in terms of monitoring and documenting progress as well as supporting the unlocking of bottlenecks. This is in line with the following objective: "The Kouga Municipality develops constructive working relationships with all spheres of government with particular reference to service agencies dealing with the priority issues in the municipal area. "

## 2. Intergovernmental Cooperation

### i) Spatial and Environmental Rationale

**Strategic Focus Area: Intergovernmental relationships for environmental management**

Area of cooperation	Service Agency	Nature of cooperation	Nature of support	Mechanisms of cooperation
Integrated Coastal Management Plan (ICMP)	National DEDEA	Cooperation in aligning Kouga ICMP with National and Provincial plans	Coast Care & SMME development	Approved local plans (through Council and including full PPP) to the MEC for review
Alien Clearing	DWAF/Working for Water & DEDEA	Assistance with the compilation of alien eradication plan Funding agreement	Technical Assistance	Compile business plan and submit funding application
Coastal Cleanup and Rehabilitation of Dunes	DEDEA Social Responsibility Programme	Funding and implementation of project	Technical Assistance	Compile business plan and submit funding application
Boat Launch Site Licensing	Provincial DEAET	Licenses and ROD issued to KM if approved	License issuing	Applications submitted to Provincial DEAET Review of applications
Environmental Impact Assessment	Regional DEAET	Approval of listed activities planned	Technical Assistance	Applications submitted to Regional DEAET
Nature Reserve Management Plans & upgrade (Loerie Dam & Gamtoos Nature Reserve)	CDM; Provincial DEAET	Approval and gazetting of plans of management plans ;, Lease agreements	Approval of licenses and lease	Approved & gazetting of licenses , agreements and local plans, (through Council and including full PPP)

### ii) Infrastructure and Basic Service Delivery

**Strategic Focus: Intergovernmental relationships for infrastructure and basic services**

AREA OF COOPERATION	SERVICE AGENCY	NATURE OF COOPERATION	NATURE OF SUPPORT	MECHANISMS OF COOPERATION
Water	DWAF, DEDEA, DPLG, DLA, DME	Good governance and service delivery	Capacity Building & Technical Support	IGR meetings
Sewer	DWAF, DEDEA, DPLG, DLA	Good governance and service delivery	Capacity Building & Technical Support	IGR meetings
Electricity	DME, NER, Eskom	Cooperative and good governance	Provision and maintenance	IGR/PPP meetings

Roads	Provincial Roads Dept	Good governance and service delivery	Rehabilitation and refurbishment Provision and maintenance	IGR meetings
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### Intergovernmental relationships for social infrastructure and services

AREA OF COOPERATION	SERVICE AGENCY	NATURE OF COOPERATION	NATURE OF SUPPORT	MECHANISMS OF COOPERATION
Housing	DWAF, DEDEA, DPLG, DLA	Good governance and service delivery	Grant allocation and technical support	IGR meetings
Land	DWAF, DEDEA, DPLG, DLA	Good governance and service delivery	Facilitation and coordination	IGR meetings

### iii) Local Economic Development

#### Intergovernmental relationships for Local Economic Development

AREA OF COOPERATION	SERVICE AGENCY	NATURE OF COOPERATION	NATURE OF SUPPORT	MECHANISMS OF COOPERATION
Mobile business outreach programme and co-operative development	DEDEA; Dept Social Dev; CDM; Kou-Kamma Mun, SEDA,	Support and information provision assist with registration of Co-ops	Technical Assistance	Establishment technical support for co-operatives for the projects and programmes
SMME Secretariat	DEAET, National Youth Agency	Part of Kouga SMME Secretariat	Technical Assistance Support	Advice, planning and sourcing funding for SMME development
Juice Factory	DPLG, ECDC, SABS, SEDA, Umsobomvu Fund	Funding, general advice and assistance with training	Technical Assistance in form of budget allocation and marketing	Establishment Grant: DPLG, revision of business and marketing plan, costing, training, handing over to beneficiaries, SABS allocation, further xpansion, monitoring and evaluation
Wind Hydro Energy Plant	DBSA, World Bank DEAET, Dept Mineral Affairs and Energy	Financial support, monitoring and evaluation	Renewal energy provision	DBSA and World Bank, finances, EIA, Members of Steering Committee through phases of programme
Kouga Development Agency	Kouga, Cacadu District Municipal DPLG, DEAET, Dept Agri. IDC	50% Parent Municipality DEAET , DPLG: land provision, IDC Funding	Infrastructure and Urbanisation	Cacadu DM: Joint venture partner with Kouga Municipality. DEAET, DPLG and Dept Agri.- monitoring and advice
Municipal Agricultural Forum	Dept Agriculture, CDM, Social Development, Land Affairs, Water Affairs and Forestry, DEAET,	Kouga Agricultural Forum	Facilitation and Technical Support	Supply their agricultural programmes/ projects in the Kouga Mun. to compile a comprehensive database: joint planning to ensure success of projects

Land Affairs and Dept Agricultural Meetings	Dept Land Affairs Dept Agriculture	KM attend meetings		KM attends meetings and gives input on developments in Kouga
Kouga Cultural Centre PPP	Prov and Nat Treasury	Interaction for implementation		Meetings, approval for registration and various phases of implementation, revolving fund
Nelson Mandela Metro MOU	Nelson Mandela Metro	Urban and rural renewal and capacity building		According to matters as set out in MOU
Co-operation agreement with Germans	German Chamber of Commerce and their Dept Science and Technology	As per contractual arrangements		Water recycling, alternative energy resources, training centre in construction

### Intergovernmental relationships for SMME

AREA OF COOPERATION	SERVICE AGENCY	NATURE OF COOPERATION	NATURE OF SUPPORT	MECHANISMS OF COOPERATION
European Union Funding	DPLG: Thina Sinako Program	Training, assistance and advice		Assist at meetings with objectives, and advise on planning
Economic and Social Development Fund	All sector departments	Funding		Request sector departments to donate to fund according to objectives
Ocean View Neighbourhood Centre	DPLG	Funding, Monitoring		Supply funding, received reporting, monitor and evaluate progress
KCC, Gamtoos and Jeffreys Bay Small Business Centre	DEAET, ECDC, SEDA	Funding, Members of Steering Committee		Assistance with sourcing of funds, sit on steering committee to give general advice and support
Kouga Quarterly job creation and training reports	All sector departments	Finalized reports and hand in to LED Department		LED Unit supplies template to be filled in quarterly

### Intergovernmental relationships for Tourism

AREA OF COOPERATION	SERVICE AGENCY	NATURE OF COOPERATION	NATURE OF SUPPORT	MECHANISMS OF COOPERATION
Sarah Bartmann	DAC, SAHSA	Implementing Agents		Planning and develop
Kouga Cultural Centre Central Tourism Office	Cacadu District Mun, DEAET DPLG,(Thina Sinako)	Funding assistance, training and support		Assistance with funding to create central tourism office,
Tourism Routes	Cacadu Tourism Entity DEAET, ECTB,EU funding	Funding Assistance and support, DPLG (Thina Sinako)		Application assistance to EU Funding, general ongoing support
Development of Super Tubes Park	Department Arts and Culture, Cacadu District	Planning and sourcing of funds		Implementation processes, funding applications, monitoring and evaluation
Cacadu Tourism Pty Ltd.	Cacadu District Municipality	Shareholders	Facilitation & technical support	Municipality contribute towards funding and monitoring and evaluation
Getaway Shows, Indabas, Kouga Tourism Indaba	ECTB, Cacadu Regional Tourism	Joint participation and funding		Joint planning, participation and funding

iv) **Governance, Public Participation & Institutional Transformation**

**Intergovernmental relationships for integrated development planning**

AREA OF COOPERATION	SERVICE AGENCY	NATURE OF COOPERATION	NATURE OF SUPPORT	MECHANISMS OF COOPERATION
IDP formulation and review	DHLG & TA CDM – PIMMS UNIT	Guidance and support system	Grant & Technical Assistance	IDP Committee and Forum gatherings
Alignment & sector participation on of municipal stratplan	Premier’s Office	Ensuring legal compliance	Technical Support	IDP engagement and assessment and IGR Forum meetings
Community needs, situational analysis , and priority projects	All government Agencies	Cooperative and participatory	Analysis and prioritisation	IDP Committee and IGR Forum gatherings

**5.3.3 SUMMARY OF DEVELOPMENT INVESTMENTS BY OTHER SERVICE AGENCIES**

i) Sector Departments Investments

NATURE OF FUNDING	SETTLEMENT	WARD	2008/09 ('000)	2009/10 ('000)	2010/11 ('000)	CONTRIBUTION TO WHICH OBJECTIVES?
<b>Department of Health</b>						
Upgrading of Humansdorp Hospital	Humansdorp	6	R,024m			Improve quality of hospital services
Upgrading of BJ Vorster Hospital			R,007m			Improve quality of hospital services
Comprehensive HIV/AIDS Care , Management & treatment			R,300m	R,012m		Increase Number of HIV positive Clients to access ART
Upgrade of Kruisfontein clinic	Humansdorp	5	R,200m	R,015m		Provision of quality health service
				R,8m		Provision of quality health service
EMS Humansdorp, Upgrading and Renovation to ambulance station.	Humansdorp	6		R,3m		
<b>Department of Public Works; Education</b>						
Winnie Mandikizela Pre-fab classrooms	Thornhill	7		R,758m		
Sea Vista Primary repairs, renovation to existing buildings	St. Francis				R,23m	?
Hankey Primary repairs, renovation to existing buildings	Hankey	9		R,103m	R,16m	?
Jeffreys Bay Senior Technical School,	Jeffreys Bay				R,67m	?
Construction of three additional classrooms and garage in Nico Malan High School	Humansdorp					Improve education facility

NATURE OF FUNDING	SETTLEMENT	WARD	2008/09 ('000)	2009/10 ('000)	2010/11 ('000)	CONTRIBUTION TO WHICH OBJECTIVES?
Roof over pavilion. in Nico Malan High School	Humansdorp					Improve education facility
Humansdorp High School, Construction of two additional	Humansdorp	6			?	
Mzingisi Primary School, Construction of two additional	Humansdorp	6			?	
<b>Publics Works and Department of Sports Recreation, Arts and Culture</b>						
Library Buildings general repairs and Renovation	Hankey	9		R,295m		
Library Buildings general repairs and Renovation	Loerie			R,181		
<b>Department of Rural Development and Land Reform</b>						
Land Redistribution	Riemsmaak Boerdery			R,1m	R,27m	Wealth redistribution and economic growth
Land redistribution	Bakkieshoek&Boerdery/				R,1 29m	
Land redistribution	webedatch				R,038m	
<b>Department of Provincial , Local Government and Traditional Affairs</b>						
Intergrated Development Plan			R,150m	R,140m		All IDP processes, capacity and review and adoption of a IDP
<b>National Treasury : Neighbourhood Development Programme Unit</b>						
Grant township renewal programme	Tokyo Sexwale ,Ocean view	2&8	R,10m	R,11m		Good governance and socio-economic development
<b>Department Of Social Development</b>						
H'dorp Family Preservation Programme			R,100m			Poverty Alleviation
H'dorp Sibanye family resource centre			R,120			Poverty Alleviation
H'dorp Support Centre			R,50m			Social empowerment
H'dorp Safe house			R,100m			Social Security
H'dorp Woman's cooperative			R,261m			Job Creations
Patensie Juice Factory			R,500m			Job creation and food security
Hankey Jewellery			R,500m			Job Creations

NATURE OF FUNDING	SETTLEMENT	WARD	2008/09 ('000)	2009/10 ('000)	2010/11 ('000)	CONTRIBUTION TO WHICH OBJECTIVES?
Umzamowethu WC; Jewellery Ceramics, Glasswork						Youth empowerment
Clearing of alien plants				R,3m		Environmental Management and SMME assistance
Kromme Clearing				R,2m		
St Francis Bay beach erosion				R,2m		Disaster Management
EC High Altitude				R,3m		
Kouga Nursery				R,1m		
Kouga				R,3m		
Kromme Clearing				R,2m		
St Francis Bay beach erosion				R,2m		
EC High Altitude				R,3m		
H'dorp services centre				R,54m		
Jeffreys Bay Cluster Foster Home				R,79m	R,12m	
Ons tuisse Old Age Home				R,14m	R,602m	
Protea Services Centre				R,117m	R,367m	
H'dorp & ? Crime Prevention Programme				R,070m	R,200m	
H'dorp & ? Ex-Offender Programme				R,170m	R,300m	
H'dorp Development at Foster Care				R,125m		
Appelkassie Creche				R,063m	R,129m	
Kate van De merve creche				R,075m	R,206m	
Disney Day Care Centre				R,030m	R,150m	
Loeriehuwel Creche				R,075m	R,170m	
Masikhule Creche				R,075m		
Siembamba Educare Centre / Siembamba day care				R,063m	R,15m/ R,119m	
Uitkyk Creche				R,065m		
Umzamohle Creche				R,750m	R,108m	
Phillipsville Day Care				R,075m	R,143m	
H'dorp Safe House				R,075m		
H'dorp Victim				R,023m		



NATURE OF FUNDING	SETTLEMENT	WARD	2008/09 ('000)	2009/10 ('000)	2010/11 ('000)	CONTRIBUTION TO WHICH OBJECTIVES?
Support						
On Eagle wings				R,1m	R,489m	
Ethembeni HCBC				R,450m	R,556m	
KwaNomzamo HCBC				R,419m	R,556m	
Sibanye Family Resource Centre				R,50m		
H'dorp Family Preservation				R,30m		
Masimanyane Bricks				R,250m		
Langkloof care and after care					R,115m	
Life Skills programme for youth					R,45m	
Valk Project					R,103m	
Tada Programme					R,243m	
Bergsig/Khanyisa Services Centre					R,336m	
H'dorp Services Centre					R,205m	
Child welfare:SA					R,2m	
Huis Formosa					R,2m	
Valleihof Acvv Old Age Home					R,1m	
CMR Humansdorp					R,1m	
Zamuxolo Day Care centre					R,2m	
Child welfare: SA					R,2m	
7 <sup>TH</sup> Heaven Children Haven					R,4m	
Sakhisizwe Creche					R,1m	
Fairlyland Day Care Centre					R,1m	
Jeffrey's Bay Educare centre					R,098m	
Noxolo Crech					R,1m	
Bavumeleni Creche						
Noncedo Services Centre					R,1m	
Ethembeni Day Centre					R,1m	
Khanyisa Educare Centre					R,2m	

NATURE OF FUNDING	SETTLEMENT	WARD	2008/09 ('000)	2009/10 ('000)	2010/11 ('000)	CONTRIBUTION TO WHICH OBJECTIVES?
Masakhane Day Care					R,2m	
Moria Creche					R,1m	
Neskuikens ECDC					R,1m	
Nomathamsanqa Creche					R,3m	
Uitkyk Creche					R,2m	
Ethembeni HCBC					R,5m	
Isipho HCBC					R,1m	
Sanddrift HCBC						
Baldie Creche					R,06m	
Bambino Creche					R,1m	
Ollie Olifant Day Care Centre					R,1m	
Nkosinathi Foundation Of						
Willy Winky Creche						
Kabouter Hess and Free					R,1m	
Non- Centre Based ECDC					R,045m	
Langbos Educare					R,1m	
Kokkewiet Day Care					R,091m	
Mkhuseli Koliti Day Care					R,1m	
Madiba Bay Creche					R,028m/ R,350m	
Development Foster Care					R,2m	
Isolabantwana Eye on the Child					R,2m	
Langkloof Care and after care centre					R,1m	
Life skills Programme for youth					R,045m	
Valk Project					R,1m	
Impala Youth Projects					R,2m	
Empilweni Youth Projects					R,2m	
Masiphathisane youth projects					R,2m	
Gamtoos Juice Factory					R,2m	
Masizakhe Bakery					R,2m	

NATURE OF FUNDING	SETTLEMENT	WARD	2008/09 ('000)	2009/10 ('000)	2010/11 ('000)	CONTRIBUTION TO WHICH OBJECTIVES?
Zikhulise Food Security					R,7m	
<b>South African Social Security Agency</b>						
Care Dependency 123 Beneficiaries				R,0126m		
Child Support 13817 Beneficiaries				R,5m		
Foster Care 811 Beneficiaries				R,0784m		
Grant in Aid 176 Beneficiaries				R,0042m		
Old Age 5561 Beneficiaries				R,5m		
Permanent Disability 3670 Beneficiaries				R,3m		
Temporary Disability 222 Beneficiaries				R,0223m		
War Veteran 6 Beneficiaries				R,006m		
<b>Department of Agriculture</b>						
Loerie Hoogte Poultry - Broiler project part of JV with Rocklands Poultry on long term agreement with the Department.	Loerie		R,1m			Poverty alleviation and food security SMME development and job creation
Patensie Three Pence PSB , Vegetable and citrus enterprise with Trust	Patensie		R,350m			Food security and job creation SMME development and job creation
Humansdorp – Kouga Agricultural Development Training			R,200m			
Hankey JNK	Hankey		R,145m			Capacity building
Hankey Dankbaar CPA purchase soil preparation equipment and inputs			R,200m			
Loerie Grootboom Poultry house						Food security
Hankey Peter Family Trust cash crops and irrigation pipes						Food security
Doringrug Development trust					R,5m	Supporting commercialisation of agriculture through milk production and the stockwater system with fencing will assist the beneficiaries to manage their dairy cows properly and increase their yield
Rhebokrant Development Trust					R,1m	Joint Venture Projects supporting commercialisation of agriculture

NATURE OF FUNDING	SETTLEMENT	WARD	2008/09 ('000)	2009/10 ('000)	2010/11 ('000)	CONTRIBUTION TO WHICH OBJECTIVES?
						through milk production and provision of a 30 000 Litre milk tank will assist the beneficiaries to meet the demand from Woodlands Dairy and generate more income for the betterment of their livelihoods
Wittekleibosch				R,6m	R,1m	Installed feeding system 80% of work done in support of dairy enterprise & To renovate milking parlour in support of dairy production
Clarkson Piggery				R,13m		
Blacklands community				R,13m		
Nkqubela Preschool				R,3m	R,3m	
Hankey Primary					R,3m	
Vukani Combine School					R,5m	
Backyard Garden					R,25m	
Handkey Comm					R,18m	
Ebuhleni & Ebuhleni				R,7m	R,7m	On hold due to budget taken away by Head Office
Dairy irrigation and renovation of milking palour - CPAD					R,1m	
Lukhambo					R,9m	Provision of prefabricated poultry structures with water electricity and concrete slab,earthdam and pumphouse
DEPARTMENT OF HUMAN SETTLEMENT						
Ocean view 490				R,31m		
Kwanomzamo 175 & KwaNomzamo 400				R,6m	R1 000m	12
Humansdorp 796 Rectification				R,22m		
Loerie 199 & Loerie 74				R,8m	R,2m	
Ocean view 360 & Ocean view 1500				R,2m	R,4m	
Sea vista 2000					R,5m	
Pellsrus 220					R,616m	
Kruisfontein 2292 & Kruisfontein 208 & Kruisfontein 219					R,6m & R,520m & R,18m	

NATURE OF FUNDING	SETTLEMENT	WARD	2008/09 ('000)	2009/10 ('000)	2010/11 ('000)	CONTRIBUTION TO WHICH OBJECTIVES?
Arcadia 139					R,389m	
Weston 196					R,548m	
Thornhill 390					R,1m	
Hankey 990					R,2m	
Patensie 278					R,778m	

## ii) Service Agencies

NATURE OF FUNDING	SETTLEMENT	WARD	2008/09	2009/10	2010/11	CONTRIBUTION TO WHICH OBJECTIVE?
<b>C.A.P.E</b>						
Funding of Estuary Management Plan for Gamtoos	Na	8				Environ-plans well managed, sustainably utilised natural resources
<b>DBSA</b>						
Grant for development of IEMP	Na	All				Environ-plans well managed, sustainably utilised natural resources
<b>DPLG, ECDC, Umsobomvu, Fund, SEDA</b>						
Patensie Juice Factory	Patensie		R,450m	R,50m		Economic growth is stimulated in the Kouga Municipality and sustainable employment has been facilitated through agro processing and manufacturing by creating 5% growth in job creation by 2011
<b>Local Business, Event Organisations, Government, National and International Donors</b>						
Economic and Social Development Fund for contribution to social and economic corporate responsibility or development mandate to support poverty alleviation and Job creation	Kouga Municipal Areas	All	R,250m	R,250m		Poverty alleviation and economic growth is stimulated in the Kouga Municipality and sustainable employment has been facilitated through a Social and Economic Fund by creating 5% growth in job creation by 2011
<b>SEDA</b>						
Development of a Small Business Centre within the Kouga Cultural Centre	Humansdorp		R,10m	R,10m		Economic growth is stimulated in the Kouga Municipality and sustainable employment has been facilitated through improvement of community access to economic initiatives, support programmes and information by creating 5% growth in job creation by 2011
<b>KDA</b>						

Pick-up points for job seekers	All Wards		R,300m	R,800m	R,800m	Economic growth is stimulated in the Kouga Municipality and sustainable employment has been facilitated through community support and investment programmes by creating 5% growth in job creation by 2011
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KDA Wetland rehabilitation	Jeffreys Bay					Alien plant eradication and rehabilitation of wetlands within mandate areaSetting up of co-operatives to benefit from future projects in the are
<b>DAC, SAHRA</b>						
Sarah Bartmann Development Programme	Hankey		R,150m		R,043m	Economic growth is stimulated in the Kouga Municipality and sustainable employment has been facilitated through building the community, and thus using a powerful cultural dynamic, by creating 5% growth in job creation by 2011
<b>Parks Board, DEAET, Lottery Fund and various other donors</b>						
Baviaan skoolhoof Mega-reserve Development Programme						Kouga is a sustainable tourism and environmental conservation destination that benefits its entire people and grows domestic tourism by 4,5% per annum and foreign tourism by 10% over the next 5 years
<b>MIG Funding</b>						
<b>A percentage of MIG funding needs to be allocated to Economic Development</b>						

<b>Private Partner, KCC (Kouga Cultural Centre)</b>						
Create partnerships to implement LED programmes  Implement the PPP of the Kouga Cultural Centre	Humansdorp ( <b>Kouga Cultural Centre</b> )	ALL	R,300m for planning	R,200m	R,100m	
<b>Nelson Mandela MOU&amp; German Chamber of Commerce and Science and Technology Department</b>						
Create partnerships to implement LED programmes  Nelson Mandela Metro and Kouga Municipality Urban and rural capacity building	Kouga Municipal Area	All	TBD	TBD	TBD	Economic growth is stimulated in the Kouga Municipality and sustainable employment has been facilitated through investment partnerships relating to sustainable energy management and the construction industry by creating 5% growth in job creation by 2011